

CYBERSECURITY FRAMEWORK

The background of the slide is a blue wireframe rendering of an industrial facility, possibly a power plant or refinery. It shows various buildings, pipes, and structures, all rendered in a glowing blue color against a dark background. The perspective is from an elevated angle, looking down at the facility.

EXTERNAL **PROPUSION PLANT**

COMMUNICATION SPYING AND RUBBER BLADE

TACTICAL ENERGY STATUS CORRUPTED

SITUATION ALTERED « **BLACK OUT** » **INTERNAL**

NETWORK FLOODING

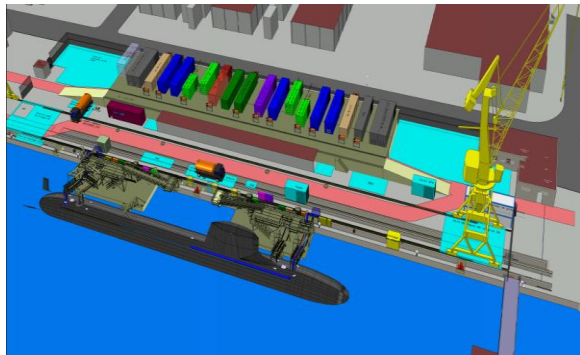
CORRUPTION **ILLCIT**

NAVIGATION SENSORS WEAPON ENGAGEMENT

Introduction (1/5)

• Le domaine maritime

- Transport maritime et passagers
- Navire militaire
 - Partiellement isolé
 - Equipage réduit
 - Complexité technologique
 - Durée de vie variable >> 30 ans
- Activités portuaires
- Plateforme pétrolière
- EMR, câblage SM, pêche, ...



Introduction (2/5)

• Le Cyber Security Framework (CSF) du NIST

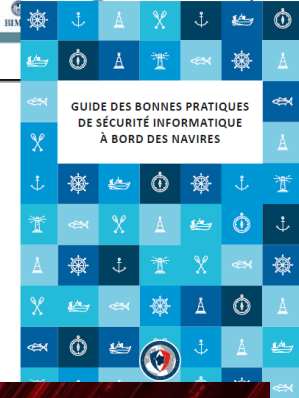
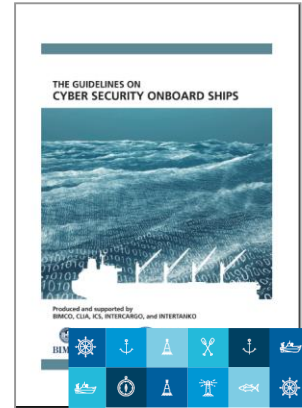
- CSF = cadre général standardisé de la cybersécurité
- Intérêts : orientation standardisée donc visible et lisible à l'international
- Orientation Corporate mais aussi une déclinaison maritime :
 - BIMCO (Groupement international d'armateurs),
 - US Navy,
 - Et DCNS



Axe de progrès (REX)



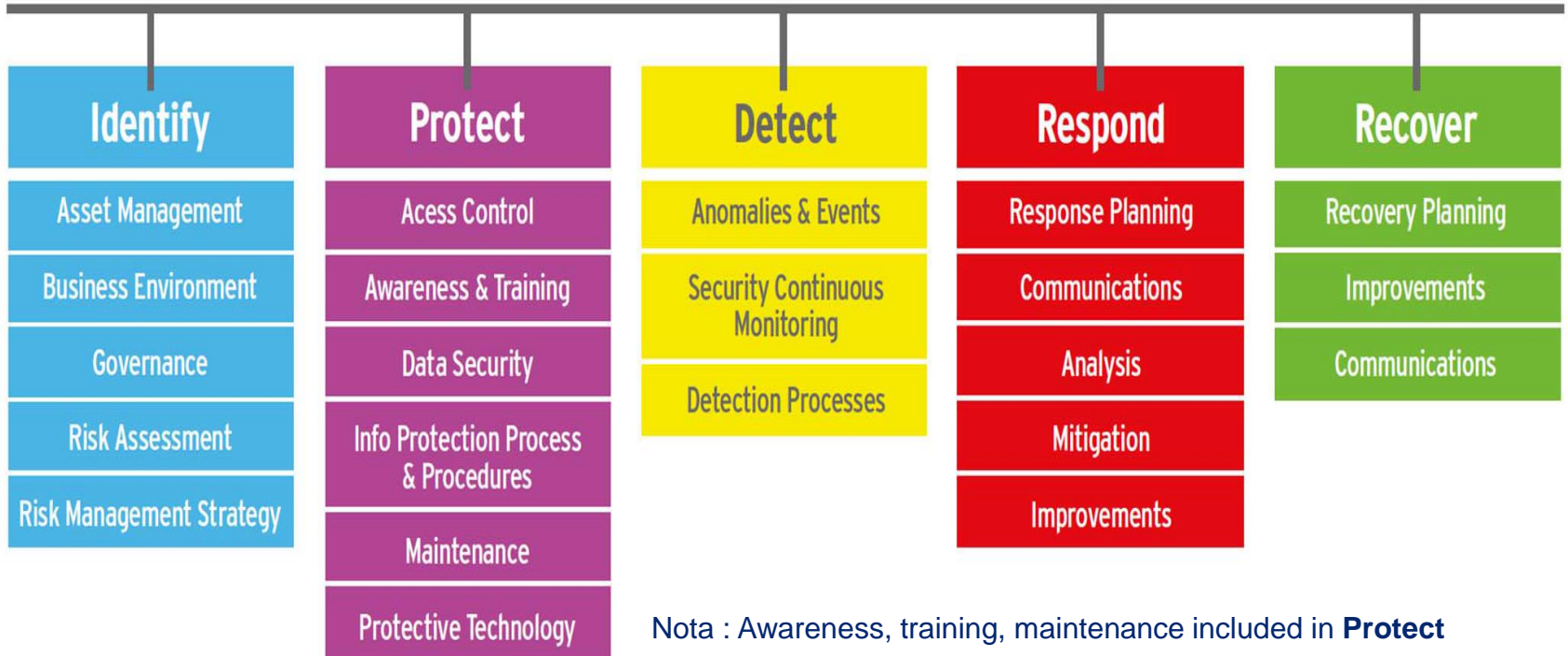
Security Center (CERT+SOC)



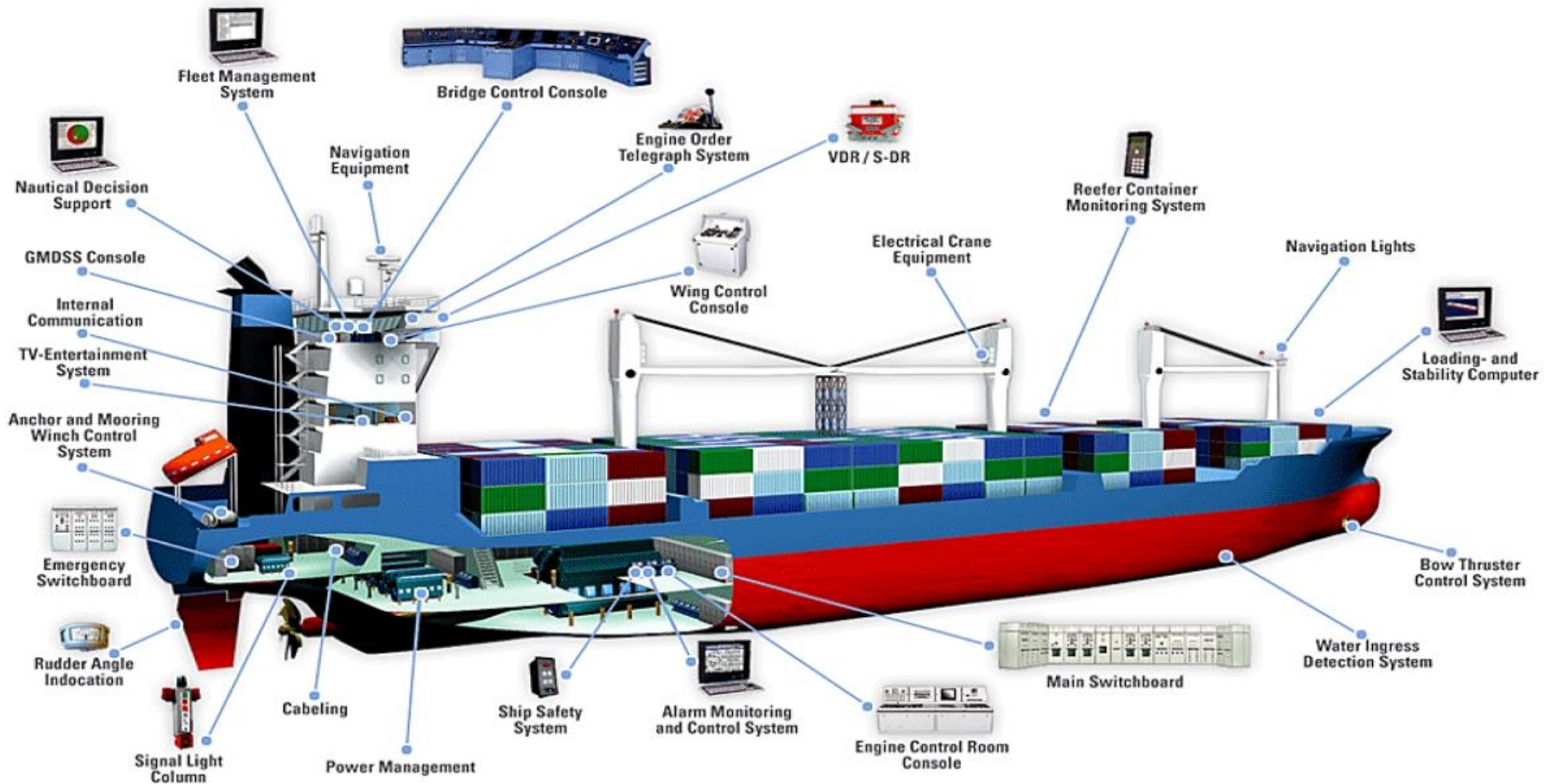
Introduction (3/5)

- Capacités techniques

NIST Cyber Security Framework



Introduction (4/5)



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A IDENTIFY

VULNERABLE ASSETS	BUSINESS WORKING ENVIRONMENT	GOVERNANCE POLICY	RISK MANAGEMENT STRATEGIES	RISK ASSESSMENT PROCESSES
<ul style="list-style-type: none"> Information and systems to be prioritised based upon classification, safety importance, criticality and business value Physical devices inventorised Software platforms and applications inventorised Organisational communication and data flows are mapped External information systems are catalogued 	<ul style="list-style-type: none"> Responsibilities are defined Role in the supply chain identified Place in critical infrastructure or sector identified Priorities for organisation's mission, objectives and activities established Resilience requirements to support delivery of critical services and the need for redundancy of shipboard OT systems are established 	<ul style="list-style-type: none"> Organisational information security policy is established Safety and security roles and responsibilities are coordinated and aligned with onboard roles and external partners Legal and regulatory requirements regarding cyber security are understood and managed 	<ul style="list-style-type: none"> Governance and risk management processes address cyber safety and security risks Risk management processes are established, managed, and agreed by organisational stakeholders Organisational risk tolerance is determined and clearly expressed The organisation's determination of risk tolerance is informed by the ship, trade and cargo based on sector-specific risk analysis 	<ul style="list-style-type: none"> Asset vulnerabilities are identified and documented Threat and vulnerability information is received from information-sharing forums and sources Threats, both internal and external, are identified and documented Potential business impacts and likelihoods are identified Threats, vulnerabilities, likelihoods and impacts are used to determine risk Risk responses are identified and prioritised

B PROTECT

ACCESS CONTROL PROCESSES	AWARENESS AND TRAINING	DATA SECURITY	INFO PROTECTION PROCESSES AND PROCEDURES	MAINTENANCE POLICY AND PROCEDURES	PROTECTIVE TECHNOLOGY APPLIED
<ul style="list-style-type: none"> Identities and credentials are managed for authorised devices and users Physical access to assets is managed and protected Remote access is managed Access permissions are managed, incorporating the principles of privileges and separation of duties Network integrity is protected, incorporating network segregation where appropriate 	<ul style="list-style-type: none"> All users are informed and trained Privileged users understand roles and responsibilities Third-party stakeholders understand roles and responsibilities (eg, suppliers, authorities, port personnel, customers, partners) Senior executives and senior officers understand roles and responsibilities Physical and information security personnel understand roles and responsibilities 	<ul style="list-style-type: none"> Data-at-rest is protected Data-in-transit is protected Assets are formally managed throughout removal, transfers and disposition Adequate capacity to ensure availability is maintained Protection against data leaks is implemented Integrity-checking mechanisms are used to verify software, firmware and information integrity Development and testing environments are separate from the production environment A baseline configuration of IT and OT systems on board is created and maintained 	<ul style="list-style-type: none"> A system development life cycle to manage systems is implemented Configuration of management processes are in place Backups of information are conducted, maintained and tested periodically Policy and regulations regarding the physical operating environment for organisational assets are met Data is destroyed according to policy Protection processes are continuously improved Effectiveness of protection technologies is shared with appropriate parties Response plans (Cyber Incident Response and Business Continuity) and recovery plans (Incident Recovery and Disaster Recovery) are in place and managed Response and recovery plans are tested Cyber safety and security is included in human resources practices (deprovisioning, personnel screening) 	<ul style="list-style-type: none"> A vulnerability management plan is developed and implemented Maintenance and repair of organisational assets are performed and logged in a timely manner, with approved and controlled tools Remote maintenance of organisational assets is approved, logged and performed in a manner that prevents unauthorised access Assessment/log records are determined, documented, implemented and reviewed in accordance with policy 	<ul style="list-style-type: none"> Removable media is protected and its use restricted according to policy Access to systems and assets is controlled, incorporating the principle of "least functionality" Communications and control networks are protected

C DETECT

ANOMALIES AND INCIDENTS

- A baseline of network operations and expected data flows for users and systems is established and managed
- Detected incidents are analysed to understand targets and methods
- Incident data is aggregated and correlated from multiple sources and sensors
- Impact of incidents is determined
- Cyber incident alert thresholds are established

SECURITY MONITORING

- The network is monitored to detect potential cyber security incidents
- The physical environment is monitored to detect potential cyber incidents
- Activity is monitored to detect potential cyber incidents
- Malicious code is detected
- Unauthorised code is detected
- External service provider activity is monitored to detect potential cyber incidents
- Monitoring for unauthorised personnel, connections, devices and software is performed

DETECTION PROCESSES

- Vulnerability scans are performed
- Roles and responsibilities for detection are well defined to ensure accountability
- Detection activities comply with all applicable requirements
- Detection processes are tested
- Incident detection information is communicated to appropriate parties
- Detection processes are continuously improved

D RESPOND

RESPONSE PLANNING

- Prepare and implement a response plan
- Response plan is executed during or after cyber incident
- Personnel know their roles and what to do when a response is needed

COMMUNICATIONS

- Incidents are reported consistent with established criteria
- Information is shared consistent with the response plan
- Coordination with stakeholders consistent with response plans
- Voluntary information sharing occurs with external stakeholders to achieve broader cyber safety and security situational awareness

ANALYSIS

- Notifications from detection systems are investigated
- The impact of the cyber incident is understood
- IT forensics are performed

MITIGATION

- Cyber incidents are categorised consistent with response plans
- Cyber incidents are contained and mitigated

IMPROVEMENTS

- Newly identified vulnerabilities are mitigated or documented as accepted risks
- Response plans incorporate lessons learned
- Response strategies are updated

E RECOVER

RECOVERY PLANNING

- Recovery plan is executed during or after a cyber incident

IMPROVEMENT MODIFICATIONS

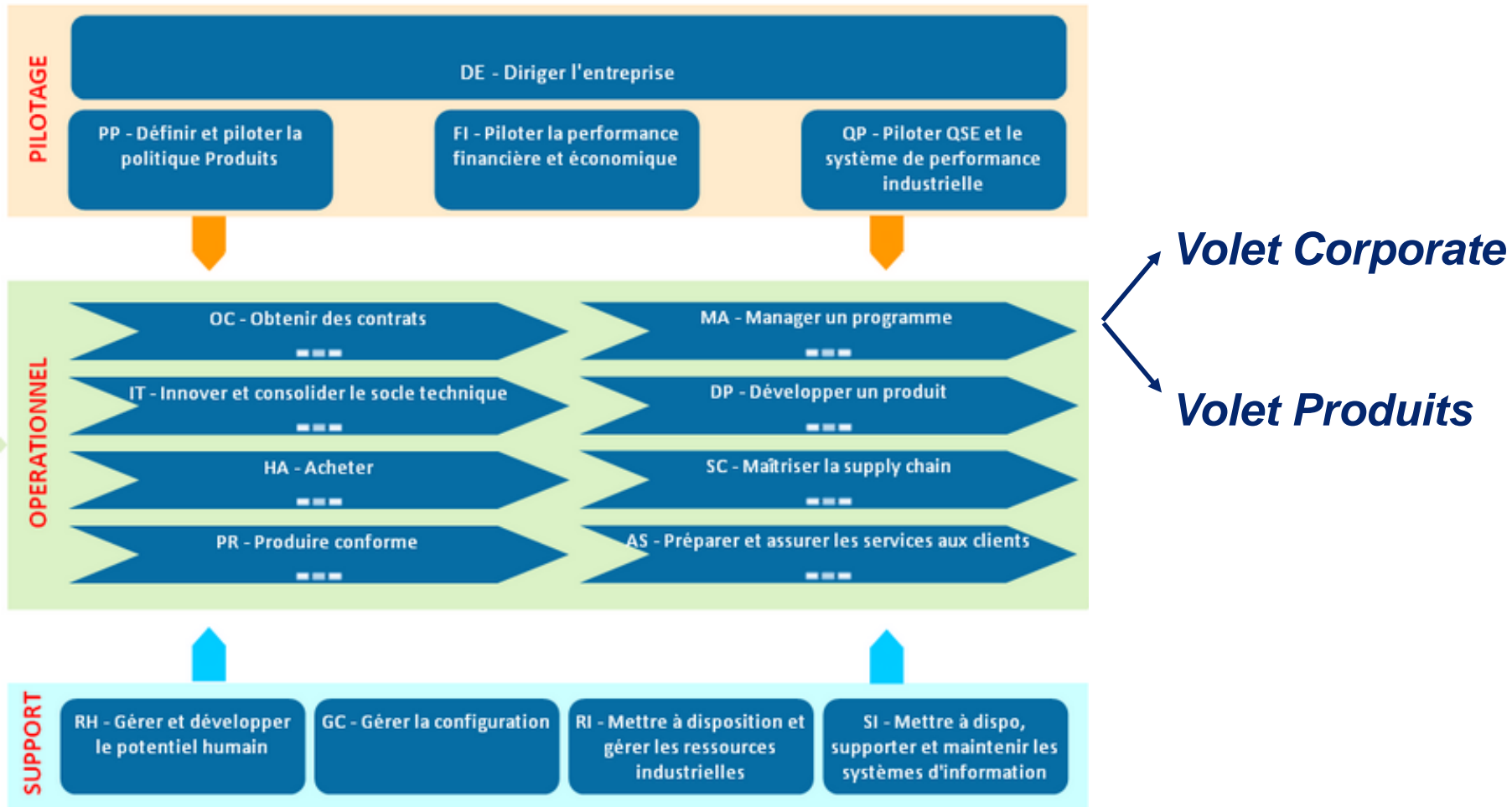
- Recovery plans incorporate lessons learned
- Recovery strategies are updated

COMMUNICATION

- Public relations are managed
- Reputation after cyber incident is repaired
- Recovery activities are communicated to internal stakeholders and executive and management teams

Déclinaison DCNS

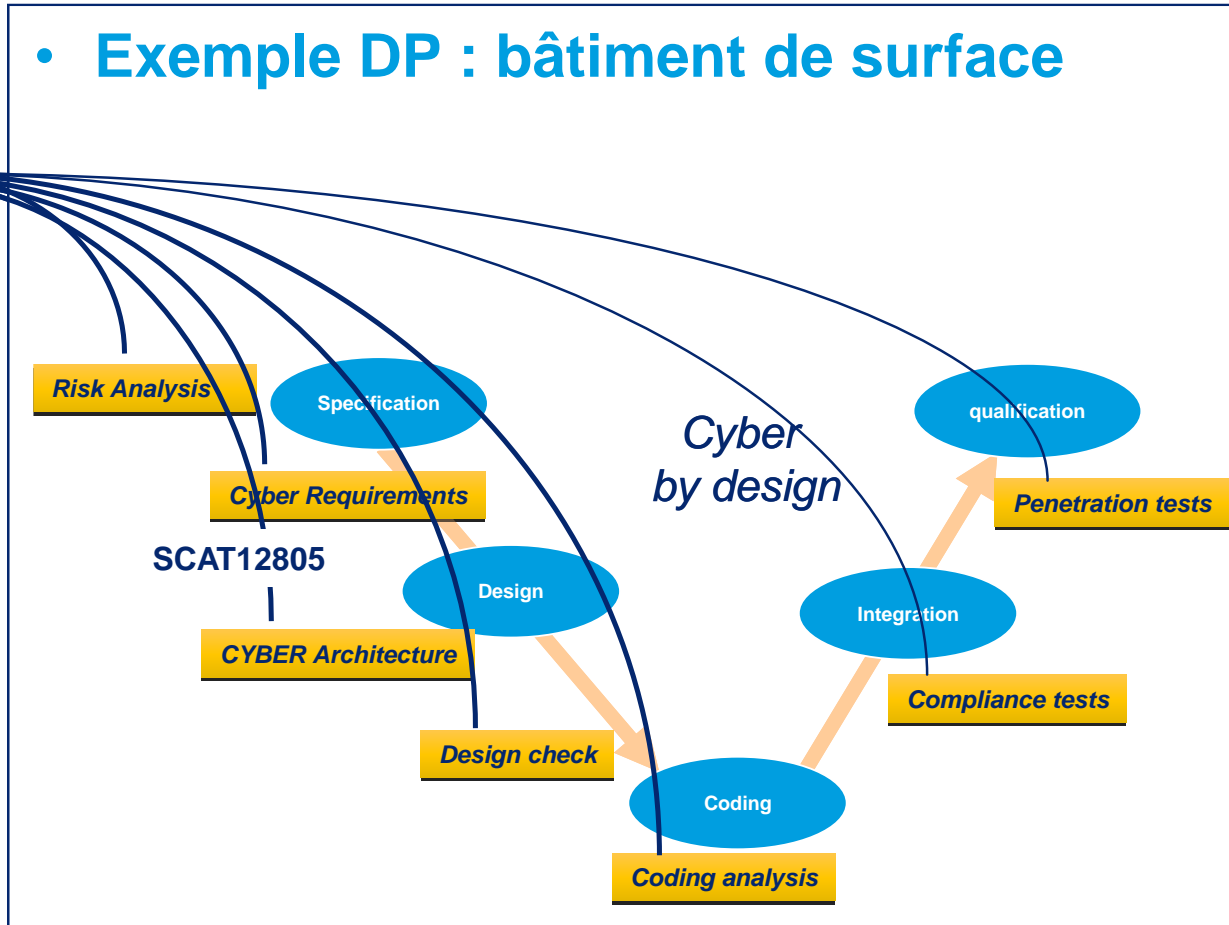
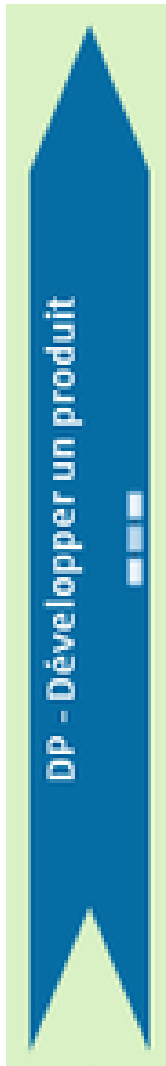
• Le Business Management System (BMS)



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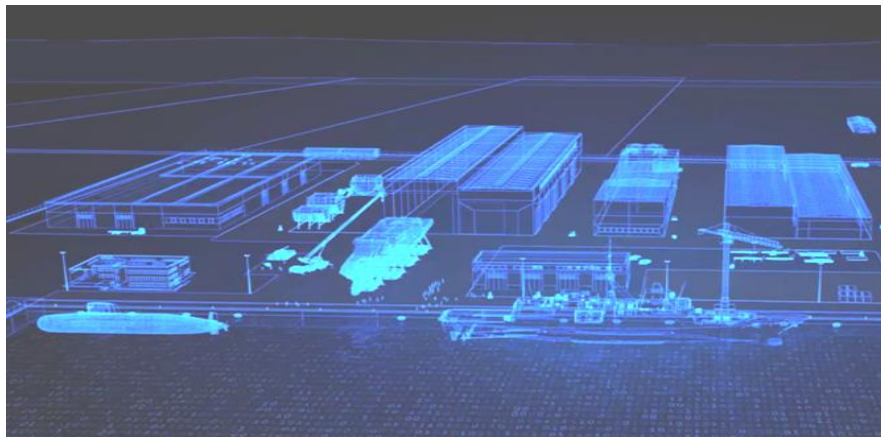
Le CyberSecurity Framework touche tous les processus de l'entreprise

Exemple du processus Développer un Produit



Conclusion

- **DCNS se dote d'un véritable référentiel de Cyber sécurité :**
 - *Qui est une instance du CSF du NIST dans son environnement centré sur le navire*



- Qui concrétise nos ambitions et qui dérisque au sens cyber nos produits/services
- Qui structure notre approche de la cyber dans un contexte standardisé
- Qui permet d'être lisible, visible et crédible à l'international
- Qui permet d'offrir à nos clients un cycle Cyber complet (de l'identification à la remédiation de la menace) et modulable

Le référentiel Cyber de DCNS sera mis en place et déployé progressivement dès 2017 au fur et à mesure de sa montée en puissance.

dcns

sea THE FUTURE®